

:KLOH WKH QDWLRQ¶V DWWHQWLRQ RQH WKH KHS PRIGG DH SLGHHP/L P RLDH I RIF D  
WKH SUREOHP WKDQ SRWHQWLDO VROXWLRQV

7KH )RXQG DWLRQ IRU R.KLHUR(SUD)E W LFDJ DQRLQ SWR RLOV GRHGLFDWHG WR UDLV  
DZDUHQHVV DERXW WKH E SIOBIFWLV R DE DL ODXIOFKWLRQ VSDQG PDUNHWL  
WKUHH \HDUV DJR IRFXVHG RQ HGXFDMW WQJ HW DIO S XEULRSFU DE W XPK FDUHI DH  
ILUVW OLQH RSWLRQ RWRWRD Q W LJO LSIDMQL SO R S ISRUHGAKU'URR SURDJFWR F ' & V  
VSHFLILFDOO\ WUHDLEH MGOX B VGHLDJQR S'DR M XGHL FDRQ FSKLDH DQG UHKDELOL  
LQGLYLGXDOV VXIIHULQJ IURP FKURQLKHEDGDFN KGRZ Q ERN RD QXVQXOR VSDH  
FRQGLWLRQV DQG RWKHU UHODWHG V\QGURPHV

\$V SDUW RI LWV FDM BDMUQHWR & B G X FDXHG VHOYHHDVHOVSUFH HDWHG LQIRJUD  
IO\HUV JHQHUDWHG WZHUHQ DWR RVCZRLZKWWUHS E S MLOX WKH ) & 3 ODXQFKH  
[3\\$V WKH 2SLRLG \(SLGHPLF 5DJHV 2Q & 6IDUR B UDSFWLRFQ LVR HVHDLJQ LJHG DV](#)  
SXEOLF DWLRQV KLJKOLJKW UHFHQW SHUDEGM QFF HF DEUDH H G D W WDG H HDVQ Q KDIWH  
DSSURDFK WR RSLRLGV IRU SDLQ

7KH ) & 3 KDV DOVR QFWIKD W 3RZ HU3RLQWV IRU GRFWRUV RKRWHGD FDM WH WK  
HIIHFWLYH GUXJ IUHH FKLURSUDFWIDL Q DDM DN ODDQ DR/S W L S Q/ KHRH W/DQIRJH  
FKLURSUDFWLF VRRIXFHLO M R HG X FDMHURVQK WIKH S E W R O G S I S R G H O H 3 W L S V  
KRZ WKH\ FDQ ZRUNFZLOV S URK KH GWH UPH G I G H F & P LQR D E S I G WHG WR SUHVFU  
SDLQNLOOHUV

,Q DGGLWLRQ WKH G & Q DVKMR HRIFXWVQRQF RUXRQDIFWSDYH PLOLWDU\ DQG  
&RPPRQ WDVNV SHUIRUPRIGWEKHPPIEGHW DUU\ LQQ FOKGGLQQ RFDGV UXQQLQJ  
DUPRU MXPSLQJ RXW RI SODQHV DQG IP X IPS D R W H R Q F D Q D B W H L Y H O R X Q V \ W R  
ERG\ ) & 3 KLJKOLJKW H E A W X I G H H S D Q G W K R Z F B K H U I R S W D V F I H G U X J I U H H  
RIIHUHG E\ 7UL&DUH DQG WKH 9\$ DV ZHDVQ W D Q D E M L R Q Z R I G H U H G R Q P R U H

\$ FDPDLJQ KLJK [SOLJKW FZDQD DU WKH H](#) 1DWLRQDO 3EOXW & O M G L F D D W X U L Q  
&RUUHVSRRGHQW 'U LOOU W K H H F J R O H ' X H Q Z H W K U I H Q O R E S U H V H Q W H U V N L I  
) & 3 ¶V JURXQG EUHDNLQJ FDPDLJQ μ6D & K R R V H V & K L W R S U S E W L G \$ E Z K L H  
YDOLGDWHV WKH EDFOHUEVDW DI \$FKLRBRSURS WLRQ

\$V D UHVXOW RI W & W H P E H U R K D W E G H Q U X H V J U H Q D W H L Q D V D Q D J H P H Q W \$ Z D  
ORQWK ) & 3 SODFH G G Y H D W L N W P R Q W V L I F O Z H R O O E R W H K S M A G I N E  
DQG DOVR LQYHVWHGDQG FRELQDEG D G O V R W V U M R H O W O \ D I X O O W U D L O  
/DNH & LW\ 8WDK LW R S D K R G F R K L X R S U R S W L L F L F H U K H F O Q K Z L W K R X W W K H  
RU VXUJHU\ Y & X S S R Q G W W R F M D W R S S O V F Z L L W K V D R V L Q W K H L U O R F D O Q H  
SURYLGHV WKHP ZLODKW E D Q W W D P S O H P S X I R F L O V P D R W J R Q H W R P H Q W R I I L F L D  
UHFRJQLJLQJ 6HSWHFBH3LD DQ ODXQDJH PHQWQ \$ZDUHQHVV OR

)RU DGGLWLRQDO LQFRUPDDFLVR QV KSHO H B Y F H ( J H H X W G H L W \ U F \$ O O L V W H U  
[GU P F D U O L F S W I R P](#)